

The total ring is highest for crimini baskets Specialty is mostly lower as it tends to be a meal/recipe not stock-up trip



\$92.77 Total ring if mushrooms are purchased







\$92.53

If crimini/brown mushrooms are purchased

\$105.98 If crimini mushrooms are purchased; Portabella = \$89.85

If specialty mushrooms are purchased:

3

- Shiitake: \$99.98
- Oyster: \$85.37
- Enoki: \$75.94
- Random weight: \$72.33

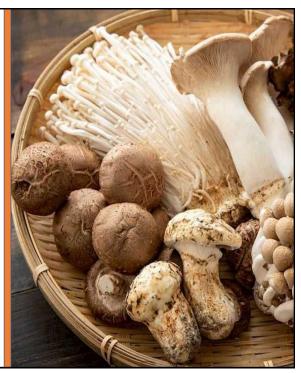
Source: IRI, Household Panel data, All outlets, mushrooms, 52 weeks ending 6/12/2022

52% of American households buy fresh mushrooms That means lots of opportunity for growth

Mushroom shopping trends			
Household penetration	Trips/year	Spend/trip	Annual \$/buyer
\sim	•	-	
			6
ĨĨ ₩ ŤŤ		• •	
52.1%	7.3x	\$3.07	\$22.42
Or 63.4 million buying households	Or 63 days between purchases		
Source: IRI, Household Panel data, All outlets, mushrooms, 52	weeks ending 6/12/2022		4

Understanding what else mushroom consumers purchase can help drive that extra trip or dollar

- Methodology
 - Cross- and co-purchase analysis
 - IRI multi-outlet universe
 - 52 weeks ending June 12, 2022
 - Excludes heavy lock-down and grocery stock up from early pandemic
 - Category, sub-category and segment level insights







Data-based decision making in:

- **Cross-merchandising**
- **Cross-promoting**
- **Cross-advertising**
- **Recipe development**
- Meal deal development
- Also-buy suggestions in online baskets
- Etc.



Total mushrooms Co-purchase analysis

Category level (examples)



Fresh cooking root & cruciferous vegetables

Deli specialty

Chicken, esp.

breast and

Shelf-stable

thighs

pasta

cheese



Fresh salad vegetables, salads and leafy greens



Tomato products and frozen vegetables

Olives, pickles and relish



Natural



cheese dairy





including steak and ground



Source: IRI, Integrated Fresh, MULO, 52 weeks ending 6/12/2022



On mushroom labels and merchandising

•••



Specialty mushrooms with deli cheese



Relevant mixed veg with mushrooms

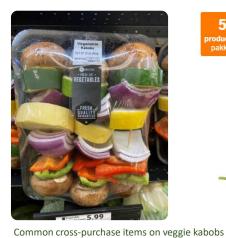


Suggested addition of fresh mushrooms $_{\rm 9}$

		Fresh onions White, yellow, red and scallions
	ک	Fresh peppers Bell peppers and mini peppers
Total mushrooms Co-purchase analysis		Tomatoes Bulk, packaged grape & cherry tomatoes
••• Sub-category level	-	Cucumbers
Other fresh vegetables most frequently included in the same basket when any type of fresh mushrooms are purchased. Source: IRI, Integrated Fresh, MULO, 52 weeks ending 6/12/2022	Other top Fresh produce	 Squash Broccoli Potatoes Carrots Spinach Lettuce Refrigerated salad dressing

On mushroom labels and merchandising

$\bullet \bullet \bullet$





AH Salade BBQ pakket per pakket 977 9.14 Vog too + Nets relaxter dan samen barbecueén in de zon. Heb ij ook moete met kiezen wat je nu echt nodig hebt? Relaxt Widoen alvast een voorzet met onze verschillende BBQ-pakketten. " Nothing more relaxing than grilling out together. Are you struggling with what you need? Relax! We make it

easy with our variety of BBQ bundles."

BBQ bundles with common co-purchases

Chicken Breast and thighs Steak Ribeye, New York strip, Filet Mignon **Total mushrooms** Bacon Packaged bacon Co-purchase analysis Sub-category level Ground beef All lean levels And pork dinner sausage Meat items most frequently included in the same basket when any type of fresh mushrooms are purchased. Lunch meats Source: IRI, Integrated Fresh, MULO, 52 weeks ending 6/12/2022 Ham and turkey 12

On mushroom labels and merchandising

$\bullet \bullet \bullet$



Highlight the mushroom opportunity in grilling



Ideate around mushrooms on subs



Suggestive selling in the ad

13

How to use?

On mushroom labels and merchandising

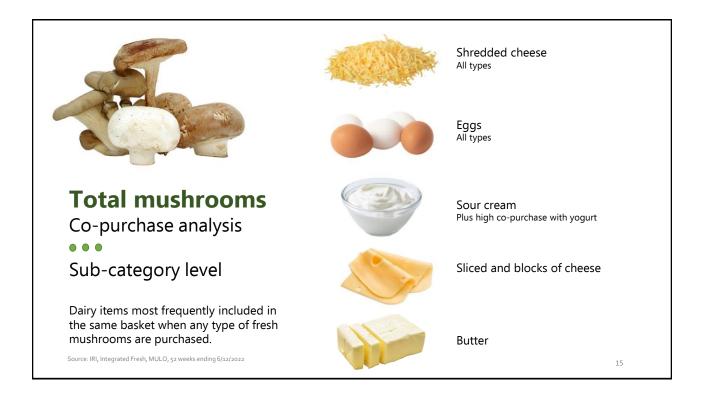


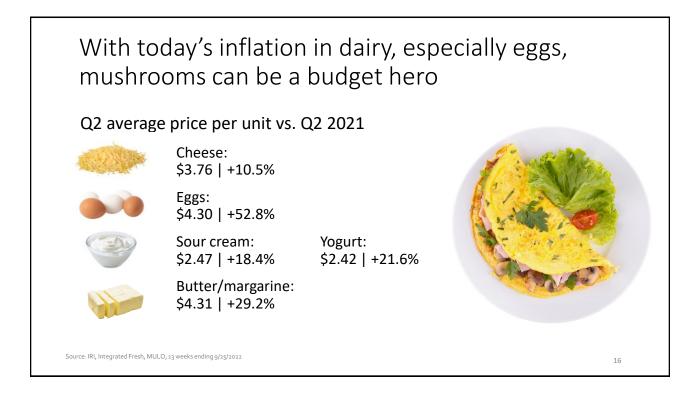


Co-merchandise marinated/seasoned mushrooms in the fullservice meat counter



Sausage-stuffed mushrooms, with a cross-purchase index of Italian sausage and mushrooms of 122 $$^{\rm 14}$$







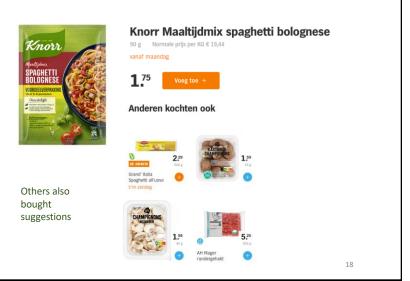


On mushroom labels and merchandising





Icons to highlight popular applications



Sub-category **co-purchase** summary with combined ranks (popularity and index)

.

•

.

FRESH ONIONS	11
FRESH PEPPERS	14
FRESH TOMATOES	18
FRESH CUCUMBERS	22
FRESH SQUASH	24
FRESH BROCCOLI	25
FRESH CARROTS	25
FRESH SPINACH	27
FRESH LETTUCE	30
FRESH AVOCADOS	31
FRESH POTATOES	32
FRESH BERRIES	34
FRESH CELERY	40
FRESH APPLES	47
DAIRY NATURAL SHREDDED CHEESE	52
SHELF-STABLE WET BROTH/STOCK	56
CHICKEN BREAST	56
FRESH BANANAS	63
FRESH EGGS	66
FRESH CAULIFLOWER	69
DAIRY SOUR CREAM	71
DAIRY NATURAL SLICES CHEESE	71
CANNED & BOTTLED TOMATOES	72
FRESH GRAPES	72
DAIRY BUTTER	73

DAIRY NATURAL BLOCKS/CHUNKS CHEESE	74
FRESH SALADS-BLENDS	76
SPICE/SEASONING - NO SALT/PEPPER	76
DAIRY YOGURT	77
DAIRY WHIPPED TOPPINGS	79
BEEF STEAK	79
HARD/SOFT TORTILLAS/TACO KITS	80
CENTER STORE SANDWICH BREAD	84
FRESH BEANS	85
DAIRY RFG ALTERNATIVE MILK	85
SHELF-STABLE SPAGHETTI/ITALIAN SAUCE	85
DAIRY REFRIGERATED MILK	87
DELI SALADS LETTUCE-BASED	89
OLIVES	89
DAIRY CREAM CHEESE	89
BACON	90
GROUND BEEF	93
SHELF-STABLE LONG PASTA	97
COTTAGE CHEESE	100
SHELF-STABLE POURABLE SALAD DRESSINGS	101
CRACKERS	101
FRESH CABBAGE	102

* The lower the score the higher the popularity and co-purchase index

19

Source: IRI, Integrated Fresh, MULO, 52 weeks ending 6/12/2022

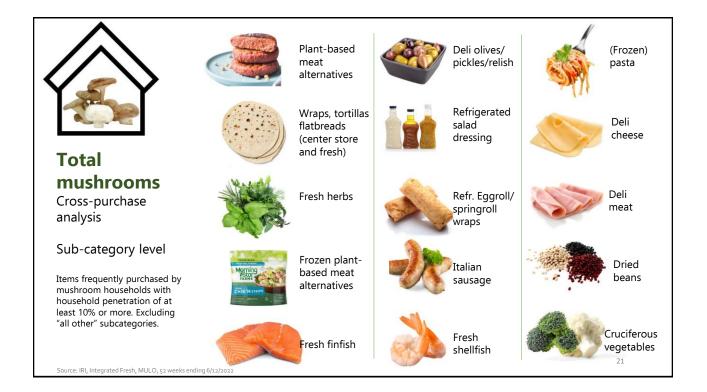
Category **cross-purchase** summary; household penetration of **>10%**

	%	%	Cross-	
1-25	Households	Buyer	purchase	
	buying	overlap	index	
REFR. MEAT ALTERNATIVES	10.0	13.4	135	
CENTER STORE WRAPS/FLATBREADS	18.9	24.2	128	
FRESH HERBS	35.8	45.7	126	
FROZEN MEAT/SEAFOOD ALTERNATIVES	15.6	19.5	126	
FRESH FINFISH	41.5	51.3	124	
DELI REFR. PICKLES/RELISH/OLIVES	23.2	26.5	123	
FRESH REFR. SALAD DRESSINGS	23.2	28.6	123	
REFR. TORTLLA/EGG ROLL WRAPS	14.0	17.2	123	
RANDOM WEIGHT SAUSAGE	13.3	16.2	122	
FRESH TORTILLAS/WRAPS/FLATBREADS	18.2	22.2	122	
FRESH SHELLFISH	37.5	45.2	121	
FROZEN PASTA	24.1	28.9	120	
DELI PRE-SLICED CHEESE	28.2	33.7	120	
DELI PRE-SLICED LUNCHMEAT	25.3	30.2	119	
DRY BEANS/VEGETABLES	44.5	52.2	118	
FRESH CRUCIFEROUS VEGETABLES	69.4	81.9	118	
COTTAGE CHEESE	43.6	51.2	117	
DELI SIDE DISHES	35.0	41.0	117	
DELI GRAB & GO CHEESE	34.6	40.6	117	
BAKING NUTS	41.9	49.1	117	
PERIMETER BAGELS/BIALYS	23.1	26.7	116	
BAKING SYRUP/MOLASSES	14.4	16.7	116	
FROZEN JUICES	13.5	15.7	116	
ASIAN FOOD	64.4	74.2	115	

% Households buying	% Buyer overlap	Cross- purchase index
13.5	15.7	116
64.4	74.2	115
38.6	44.4	115
39.6	45.4	115
32.7	37.4	115
53.4	61.1	115
18.1	20.7	115
59.6	68.1	115
22.7	25.9	115
	Households buying 13.5 64.4 38.6 39.6 32.7 53.4 18.1 59.6	Households Buyer overlap 13.5 15.7 64.4 74.2 38.6 44.4 39.6 45.4 32.7 37.4 53.4 61.1 18.1 20.7 59.6 68.1

Excludes "all other" categories, such as all other vegetables

Source: IRI, Integrated Fresh, MULO, 52 weeks ending 6/12/2022



Segment cross-purchase summary; household penetration of <a>10%

Excludes "all other" categories, such as all other chicken

1-25	% Households buying	% Buyer overlap	Cross- purchase index
FRESH ASPARAGUS	18.8	27.9	149
FRESH EGGPLANT	11.2	16.1	144
DELI SPECIALTY GOUDA	10.0	13.8	142
FRESH PEAS	15.1	21.2	140
FRESH BRUSSELS SPROUTS	17.7	24.8	140
DELI SPECIALTY GOAT	11.4	15.7	137
ASIAN COOKING OILS	10.4	14.3	137
FRESH RADISHES	17.1	23.4	137
DELI SPECIALTY BRIE	10.6	14.4	136
FRESH CAULIFLOWER	29.6	40.1	135
FRESH BASIL	11.3	15.3	135
FRESH KALE	11.7	15.8	134
DELI SPECIALTY FETA	21.1	28.2	134
READY TO DRINK COCONUT MILK	15.2	20.1	133
CANNED/BOTTLED MUSHROOMS	18.7	24.7	132
FRESH COOKING GREENS	16.0	21.1	132
DELI SPECIALTY RICOTTA	14.3	18.7	131
CHICKEN DINNER SAUSAGE	14.5	19.0	131
MARINATED VEGETABLE/FRUIT	22.8	29.8	131
FRESH CILANTRO	16.4	21.4	130
FROZEN MEAT ALTERNATIVES	12.9	16.7	130
FROZEN SPINACH	17.4	22.4	129
FRESH BEANS	32.9	42.4	129
CENTER STORE PITA	10.2	13.2	129
DELI SPECIALTY FRESH MOZZARELLA	18.3	23.5	129

26-50	% Households % buying Buyer overlap		Cross- purchase index	
FRESH KIWIS	13.3	17.1	129	
FRESH SALMON	30.2	38.7	128	
WHOLE COFFEE BEANS	12.0	15.4	128	
FRESH SQUASH	48.8	62.3	128	
FRESH GARLIC	22.2	28.3	127	
FRESH SALADS-SLAW	20.9	26.6	127	
GROUND CHICKEN	10.5	13.3	127	
FRESH SPINACH	48.2	61.2	127	
DELI SIDE DISHES PASTA	23.6	29.7	126	
DRY/REFR. YEAST	15.4	19.4	126	
DELI SPECIALTY PARMESAN	22.9	28.7	126	
RFG LIQUID EGGS	10.0	12.6	125	
FRESH GRAPEFRUIT	14.0	17.5	125	
DRIED CRANBERRIES	16.1	20.0	125	
FROZEN PEAS	30.2	37.5	124	
DELI SPECIALTY MOZZARELLA	12.3	15.2	124	
FROZEN RAW SHRIMP	38.2	47.3	124	
FRESH SWEET POTATOES/YAMS	16.4	20.2	124	
FRESH BROCCOLI	51.9	64.1	124	
DELI HUMMUS	32.4	40.0	124	
FRESH PEARS	28.2	34.8	123	
REFR. PIZZA CRUST DOUGH	10.3	12.6	123	
REFR. SALAD DRESSINGS	23.2	28.6	123	
RW GRAB & GO CHEDDAR CHEESE	11.3	13.9	123	
DAIRY ALTERNATIVE YOGURT	10.6	13.0	22 123	

White segment cross-purchase summary; household penetration of \geq 10% Excludes "all other" categories, such as all other chicken

1-25	% Households buying	% Buyer overlap	Cross- purchase index
FRESH ASPARAGUS	18.8	29.6	158
FRESH BRUSSELS SPROUTS	17.7	25.6	145
FRESH PEAS	15.1	21.5	142
CANNED/BOTTLED MUSHROOMS	18.7	26.5	142
FRESH EGGPLANT	11.2	15.8	142
FRESH RADISHES	17.1	24.1	141
FRESH CAULIFLOWER	29.6	41.3	139
DELI SPECIALTY RICOTTA	14.3	19.8	139
ASIAN COOKING OILS	10.4	14.4	138
FRESH KALE	11.7	16.1	137
FRESH BASIL	11.3	15.5	137
DELI SPECIALTY FETA	21.1	28.9	137
DELI SPECIALTY GOAT	11.4	15.6	136
FROZEN SPINACH	17.4	23.5	135
DELI SPECIALTY BRIE	10.6	14.2	135
FRESH CILANTRO	16.4	22.0	134
READY TO DRINK COCONUT MILK	15.2	20.3	134
FRESH SALADS-SLAW	20.9	27.8	133
MARINATED VEGETABLE/FRUIT	22.8	30.3	133
CANNED/BOTTLED SAUERKRAUT	13.7	18.2	132
CHICKEN DINNER SAUSAGE	14.5	19.1	132
CENTER STORE PITA	10.2	13.5	132
DELI SPECIALTY FRESH MOZZARELLA	18.3	24.0	131
FRESH BEANS	32.9	42.7	130
DRY/RFG YEAST	15.4	20.0	130

26-50	% Households buying Buye	% er overlap	Cross- purchase index
FRESH GARLIC	22.2	28.8	129
FRESH KIWIS	13.3	17.2	129
FRESH SQUASH	48.8	63.0	129
REFRIGERATED PIZZA CRUST DOUGH	10.3	13.2	129
FROZEN PEAS	30.2	38.9	129
GROUND CHICKEN	10.5	13.5	129
FRESH SPINACH	48.2	61.9	129
FROZEN RAVIOLI	12.9	16.6	128
FROZEN MEAT ALTERNATIVES	12.9	16.5	128
DRIED CRANBERRIES	16.1	20.6	128
FRESH COOKING GREENS	16.0	20.5	128
FRESH SALMON	30.2	38.5	128
SS FISH/SEAFOOD	19.5	24.8	127
DELI SIDE DISHES PASTA	23.6	29.9	127
FROZEN RAW SHRIMP	38.2	48.5	127
WHOLE COFFEE BEANS	12.0	15.2	126
DELI SPECIALTY MOZZARELLA	12.3	15.5	126
DELI SPECIALTY PARMESAN	22.9	28.7	126
OLIVES	45.7	57.4	125
REFR. LIQUID EGGS	10.0	12.6	125
FRESH PEARS	28.2	35.2	125
SHELF-STABLE NOODLES	38.2	47.7	125
FRESH SWEET POTATOES/YAMS	16.4	20.4	125
DELI SALADS LETTUCE BASED	34.1	42.4	125
FRESH BROCCOLI	51.9	64.6	23 125

$\begin{array}{l} \mbox{Crimini segment cross-purchase summary; household penetration of \geq10\%$ $ Excludes "all other" categories, such as all other chicken $ \end{tabular} \end{array}$



1-25	% Households buying	% Buyer overlap	Cross- purchase index
FRESH ASPARAGUS	18.8	31.8	170
FRESH KALE	11.7	19.3	164
FRESH BRUSSELS SPROUTS	17.7	28.9	163
DELI SPECIALTY GOAT CHEESE	11.4	18.7	163
FRESH BASIL	11.3	18.0	159
ASIAN COOKING OILS	10.4	16.6	159
FRESH EGGPLANT	11.2	17.7	158
DELI SPECIALTY BRIE	10.6	16.7	158
FRESH PEAS	15.1	23.3	154
READY TO DRINK COCONUT MILK	15.2	23.3	154
CHICKEN DINNER SAUSAGE	14.5	21.9	151
FROZEN MEAT ALTERNATIVES	12.9	19.4	151
DELI SPECIALTY FETA	21.1	31.8	151
FRESH CILANTRO	16.4	24.1	147
DELI SPECIALTY FRESH MOZZARELLA	18.3	26.6	146
FRESH KIWIS	13.3	19.3	145
FRESH RADISHES	17.1	24.8	145
WHOLE COFFEE BEANS	12.0	17.4	145
FRESH COOKING GREENS	16.0	23.1	145
DAIRY ALTERNATIVE YOGURT	10.6	15.3	144
DELI SPECIALTY RICOTTA	14.3	20.5	144
FRESH CAULIFLOWER	29.6	42.4	143
GROUND CHICKEN	10.5	15.0	143
MARINATED VEGETABLE/FRUIT	22.8	32.5	142
REFR. LIQUID EGGS	10.0	14.2	141

26-50	% Households buying Buye	5 Households % buying Buyer overlap	
CENTER STORE PITA	10.2	14.4	141
DELI SPECIALTY PARMESAN	22.9	32.1	140
DELI SPECIALTY MOZZARELLA	12.3	17.2	140
FRESH SALMON	30.2	42.0	139
DELI SIDE DISHES PASTA	23.6	32.8	139
DAIRY ALTERNATIVE ICE CREAM	12.1	16.8	139
FRESH GARLIC	22.2	30.8	138
FRESH SWEET POTATOES/YAMS	16.4	22.6	138
PERIMETER NAAN	12.2	16.9	138
FROZEN SPINACH	17.4	23.9	137
DELI HUMMUS	32.4	44.4	137
DELI PRE-SLICED HAM	10.8	14.8	137
DRY/RFG YEAST	15.4	21.0	136
FRESH BEANS	32.9	44.7	136
RW GRAB & GO CHEDDAR CHEESE	11.3	15.4	136
REFR. PIZZA CRUST DOUGH	10.3	13.9	135
FRESH SPINACH	48.2	64.9	135
FRESH SALADS-SLAW	20.9	27.8	133
TONIC WATER/CLUB SODA	12.5	16.6	133
FRESH SQUASH	48.8	64.8	133
FRESH LEMONS	24.6	32.6	133
DRIED CRANBERRIES	16.1	21.3	132
REFR. SALAD DRESSINGS	23.2	30.6	132
FROZEN PEAS	30.2	39.8	132
GROUND TURKEY	29.8	38.9	24 13

On mushroom labels and merchandising

•••



Co-merchandise fresh herbs and mushrooms with a cross-purchase index of 159 for fresh basil



Provide recipes surrounding items mushroom household tend to buy, including a vegetarian/vegan option



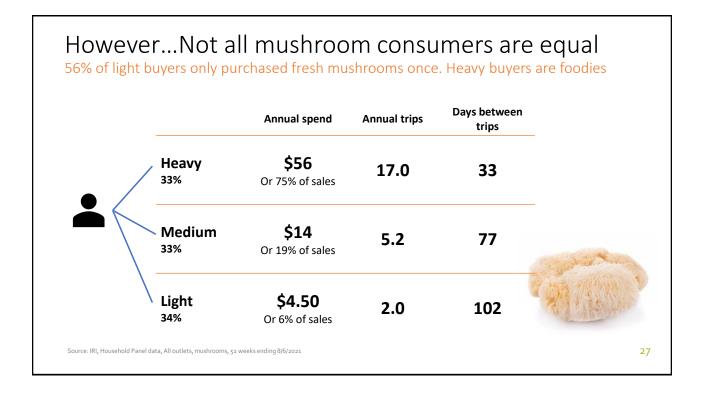
Align vegetable mixes with popular cross-purchase items, including asparagus, at 170

In summary: Fresh mushroom consumers are foodies





- Foodies, liking specialty varieties across categories, such as fresh herbs, lamb (though still <10%) and specialty cheese
 - Foodie nature is enhanced for crimini
- Over index for the use of frozen meat, poultry and seafood; fruits and vegetables and other frozen offerings
- Over index for purchasing plant-based alternatives, including meat, chicken, yogurt and cheese (not milk)
- Over index for deli cheese and meat (vs. prepackaged dairy)



Comparing segments: a frequency opportunity

Spend per trip across segments is nearly even, it's the number of trips that defines the segments

Penetration leaking across all:

• Heavy, Medium and Light all saw fewer qualifying buyers in L52 vs YA

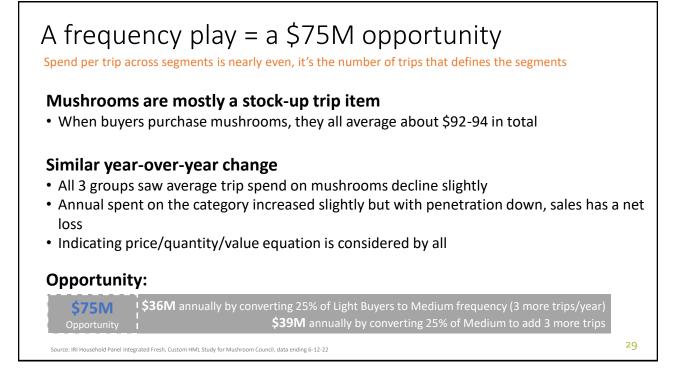
Amount Spent per Trip Similar

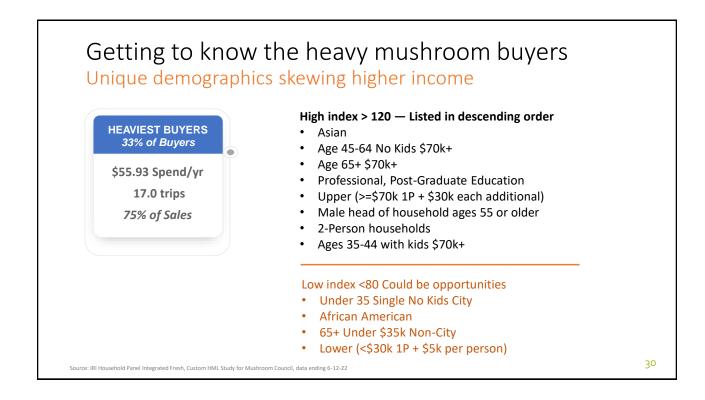
- Averages show about 1 unit each trip
- Only heavy buyers buy every 33 days vs. light every 102+ days

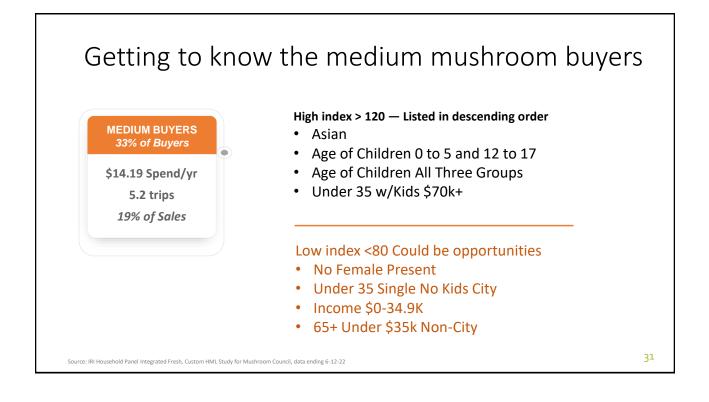
Getting in the Cart More Often is Key:

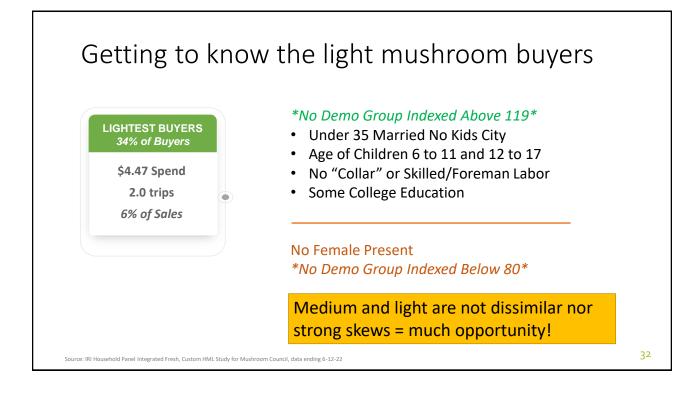
• 56% of Light Buyers only purchased Mushrooms once

Source: IRI Household Panel Integrated Fresh, Custom HML Study for Mushroom Council, data ending 6-12-22

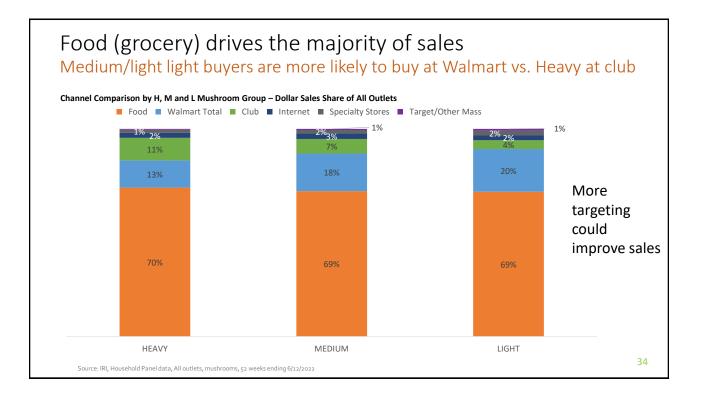












Final thoughts

- White button mushrooms have good penetration across Heavy, Medium and Light
- White is the most popular among all groups, but a similar rate in both Heavy and Medium
 - Sales have been moving from white to brown each year
- Brown and Specialty are skewed toward Heavy
- Browns could be the potential gateway into Heavy and Medium to increase frequency and ring
- · Lights could be attracted with either White or Brown
 - Or other package sizes and above all, usage occasions
- Specialty is almost exclusively purchased by Heavy with very low penetration for Medium and even Heavy

Final thoughts

Basket co-purchase insights:

- Heavy, Medium and Light mushroom buyers have very similar baskets relative to the most popular items
 - Driven by cooking vegetables, dairy, meat and center store favorites
- All 3 groups are also buying multiple Fresh Produce categories during their mushroom buying trip
 - Fresh Onions, Tomatoes, Peppers, Lettuce/Salads and Potatoes all have high cobasket share
- Co/cross-purchase is more determined by the kind of mushroom
 - With heavy buyers mostly responsible for specialty and slight overindex for browns

