



MARKET UPDATE

Review and outlook of retail & foodservice

Anne-Marie Roerink | Pam Smith

Discussion Points

- In the mind of the consumer
- Industry issues
 - Inflation in retail and foodservice
 - Labor
 - Freight
 - War in Ukraine
 - Costs and productivity
- Mushroom overview



In the mind of the consumer

- Consumer confidence
- Consumer mobility
- Food/grocery decisions



While dealing with the tremendous amount of change, ultimately, we're not the ones in charge



But we do all have the same boss:

... who decides to dine in or out

... who decides to shop in person or online

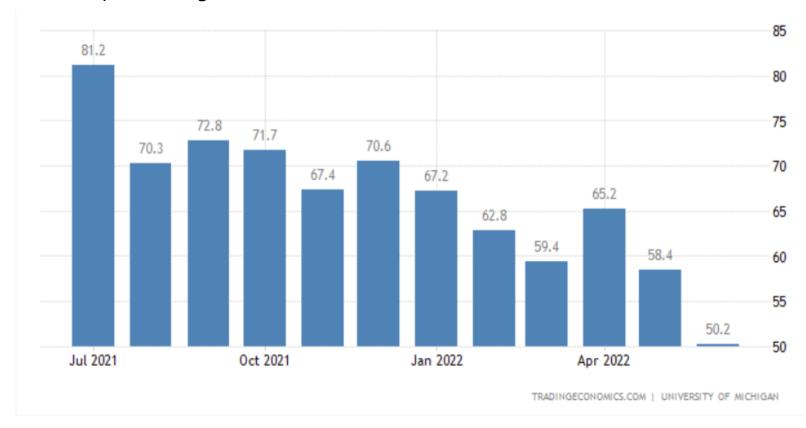
... who drives sales trends and fads

... who determines our new normal

Consumer confidence plummeted in June

This typically results in a pull back on spending

University of Michigan consumer confidence index



- The current economic conditions index sank to an alltime low of 55.4 (63.3 in May)
- The expectations gauge plunged to 46.8, the lowest since May of 1980
- Consumers' assessments of their personal financial situation worsened about 20%
- 46% of consumers attributed their negative views to inflation
- Consumers expect gas prices to continue to rise a median of 25 cents over the next year, more than double the May reading

Source: University of Michigan confidence index

Worry about finances is growing, including affording groceries

33%

of Americans expect their financial situation to be worse off a year from now

38%

of American households say their financial health is strained 30%

of American households are having difficulty affording needed groceries





More consumers are now concerned about price increases than about COVID-19



of consumers feel that grocery prices are some or a lot higher

of whom...

73% Are making one or more shopping changes

How do they address their concerns?

Source: IRI, primary shopper surveys, May 2022

Money-saving measures are widespread

Applying lessons learned in the Great Recession

Eating out less & looking for promotions Switching to private brands & cheaper items & buy what's on sale

Prepare dishes that stretch the dollar & Switching stores

Buying only what is needed

Savings strategies follow new paths in 2022

Measures are all over the place, many shoppers jumping ahead to later steps

Consumers average 4-5 measures to save money on meat (see report for full list):

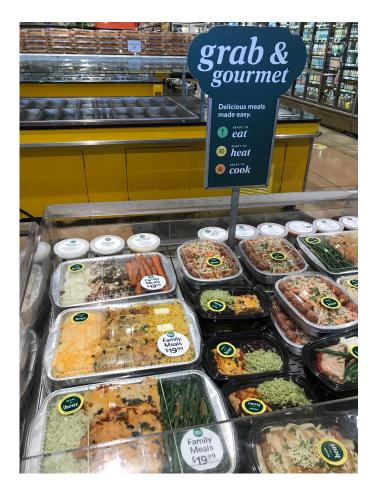
- 41% Buy what's on sale
- 39% Buy only what I need
- 38% Stock up on meat/poultry when on sale
- **36%** Look for family packs/bulk
- 33% Prepare dishes that stretch the meat dollar
- **32%** Look for coupons
- 32% Look for cheaper cuts
- **31%** Eat more meals without meat
- **29%** Look for cheaper kinds
- **27%** Visit different stores
- **26%** Buy less (smaller packages)
- 22% Switch to cheaper brands, including store brand

Remember when we wondered if lessons from the Great Recession would stick?

Food spending changed along with mobility

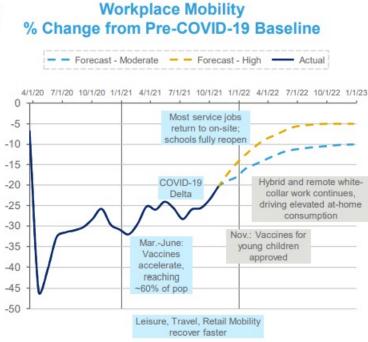
And with it, on-the-go and even greater time pressure

- 85% of school-aged children are back in school
 - Gatherings, birthday celebrations and after-school activities are back
 - On-the-go snacks and lunches
 - More time pressure
- 43% of consumers work from home part/full time
 - Versus 54% in mid-2020
 - Big change for breakfast and lunch
- Ready-to-eat, ready-to-heat and ready-to-cook are all growth drivers





Consumer mobility is the best predictor of food spending in 2022



Different restaurant engagement throughout the pandemic

Consumers are not skipping restaurants as much as they are more strategic about it

Consumers having dined on premise in a restaurant in the past few weeks

Nov. '21: 50%

Feb. '22: 40%

May '22: 53%

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Consumers who got restaurant takeout in the past few weeks

Nov. '21: 58%

Feb. '22: 54%

May '22: 54%

Consumers who have ordered restaurant home delivery in the past few weeks

Nov. '21: 22%

Feb. '22: 21%

May '22: 20%



Restaurant recovery has ups and downs

And is very uneven in terms of the various channels

2022 restaurant trips vs. 2020

April 2022

-11% trips vs. 2019

- 4% decline in restaurant visits YOY
- NPD points to inflation as reason for decline
- Trips by channel:
 - QSR was 6% behind April 2019 (down 4% YOY)
 - Full-service restaurants were down 3% YOY in April and remain 31% below April 2019 visits
- Biggest trip impact among lower-income households (-11% YOY) and households with young kids (-8%)

Source: The NPD Group, May 2022

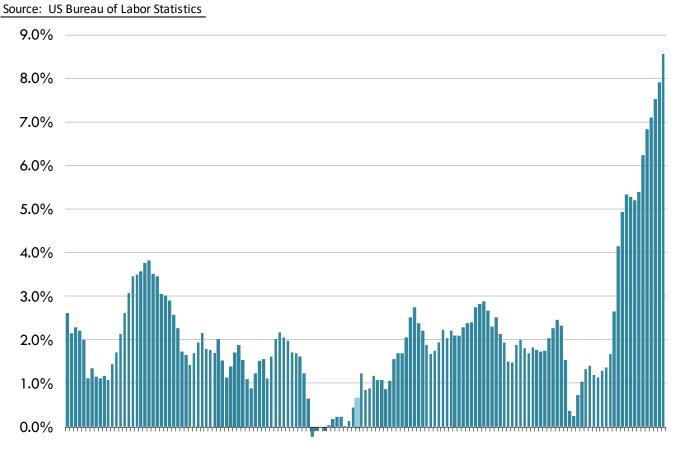
Industry issues

- Inflation in retail and foodservice
- Labor
- Freight
- War in Ukraine
- Input costs



Current inflation: 11.8% food-at-home May 2022

Consumer Price Inflation. All Items. % Ch. From a Year Ago.



What could affect the forecast:

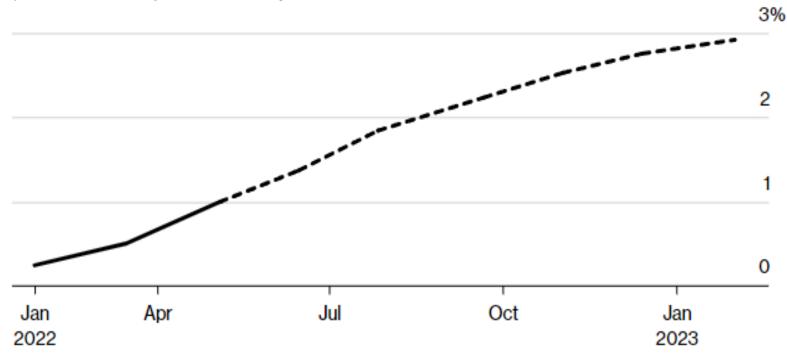
- Continued bottlenecks in production
- Productivity/labor issues, domestically and globally
- Global demand/exports
- More turns of the printing press
- Prime rate

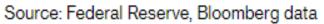
Interest rates on the rise; will it be enough?

The Fed Goes Marching

Markets see the Fed quickening rate increases this year

✓ Fed funds rate, current and implied

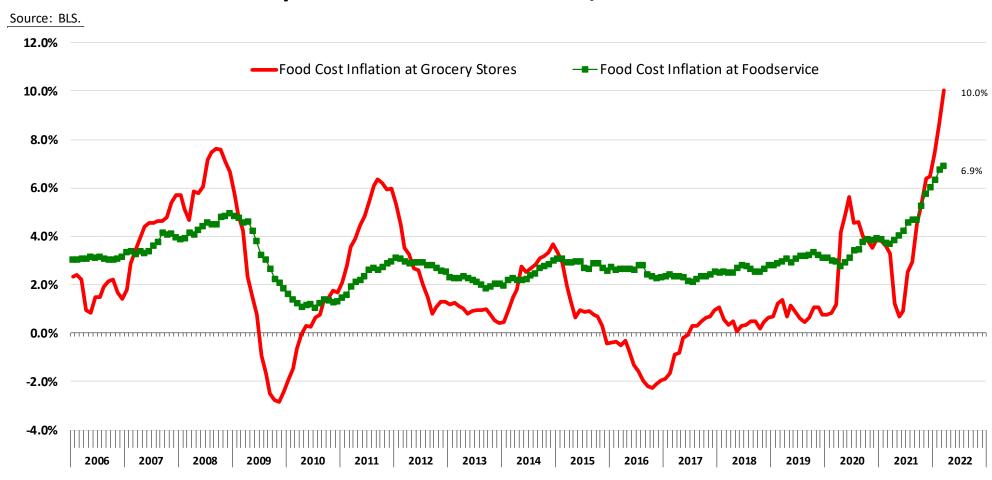






Retail inflation is now outpacing foodservice

Food Inflation at Grocery Stores and Foodservice. Y/Y Ch.



Fast food inflation led, but others are catching up

Food Price Inflation at Full Service and Limited Service Establishments

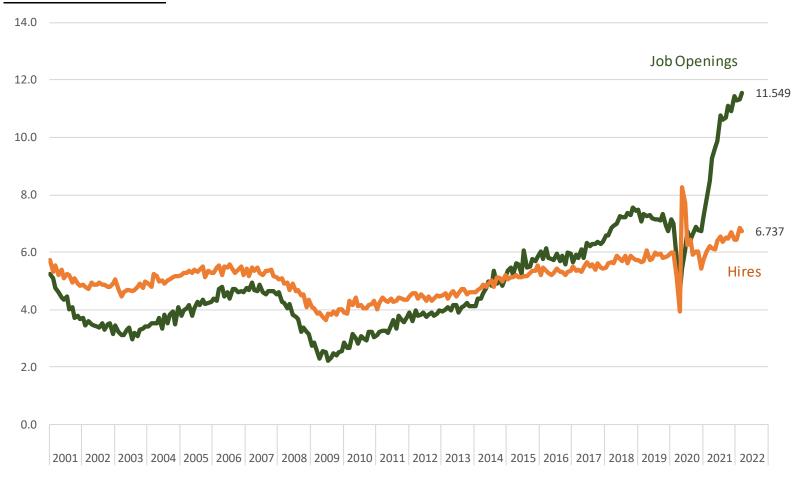
Y/Y % Change. Source: BLS.





Labor gap has only become worse

Job Openings and Labor Turnover Survey (JOLTS): Openings. Vs. Hires In Million. Source: BLS.

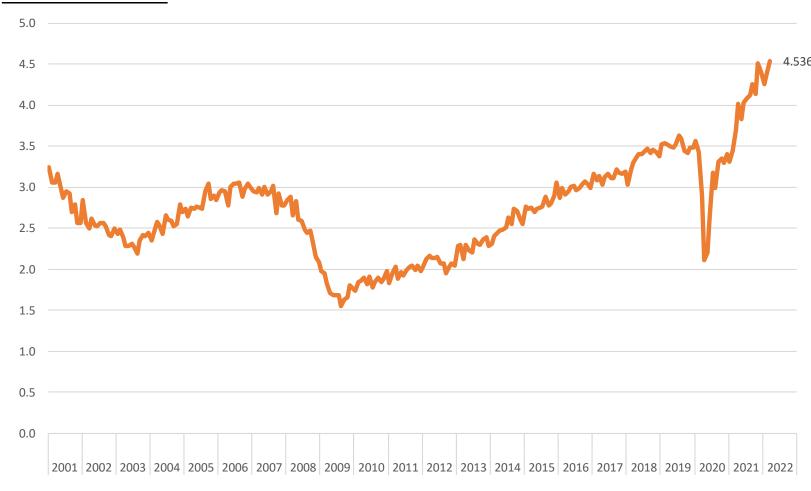




Quit rate points to upward price pressures

Number of People that Quit Their Job During the Month

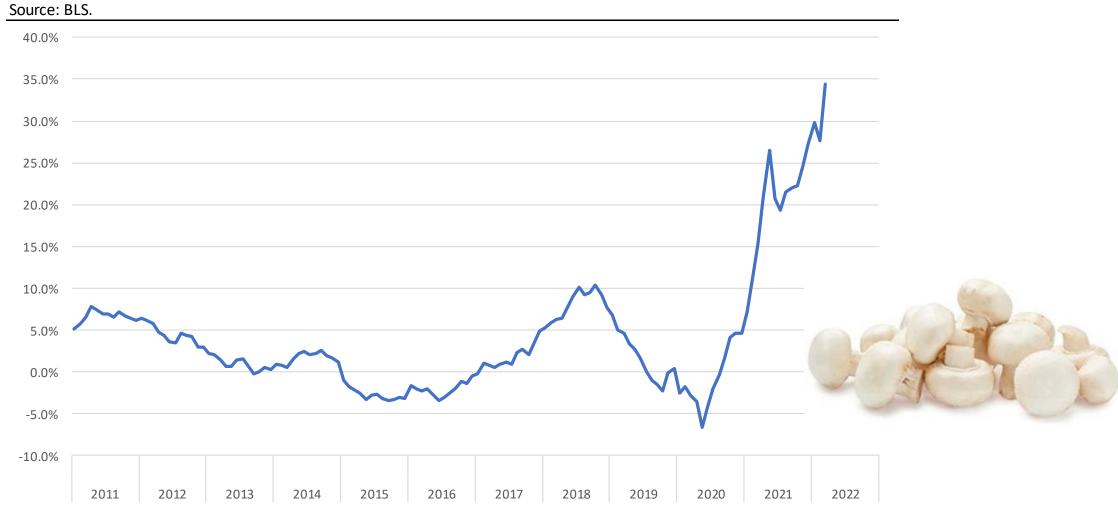
In Million. Source: BLS.





Freight costs have continued to escalate

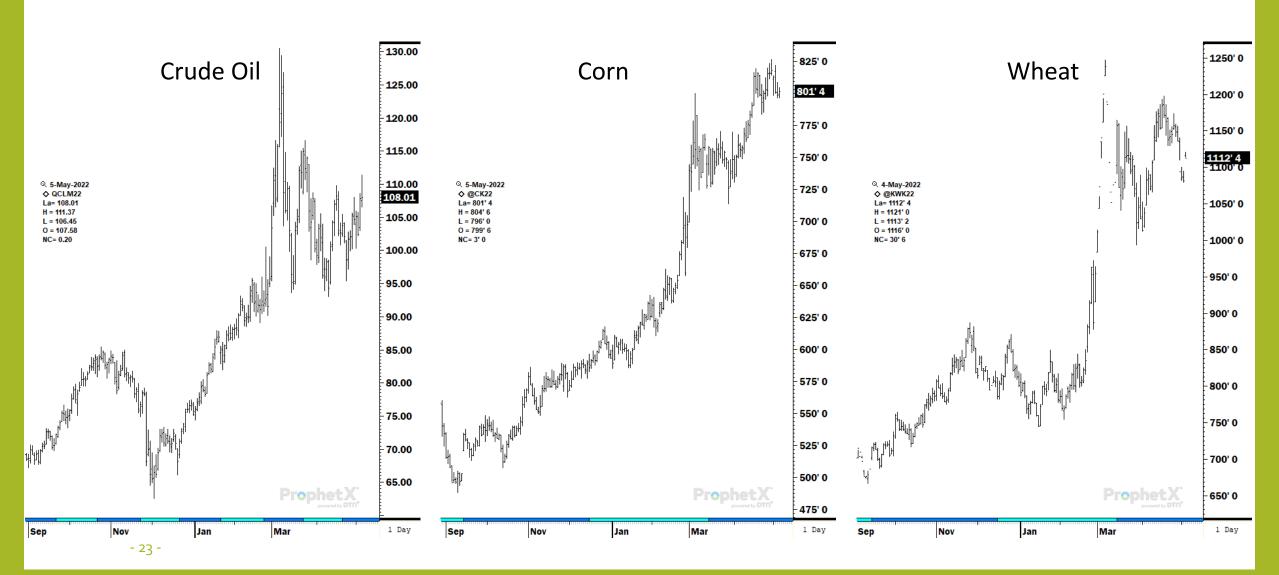
PPI industry data for General freight trucking, long-distance TL. Y/Y Change



Diesel market squeeze making things difficult

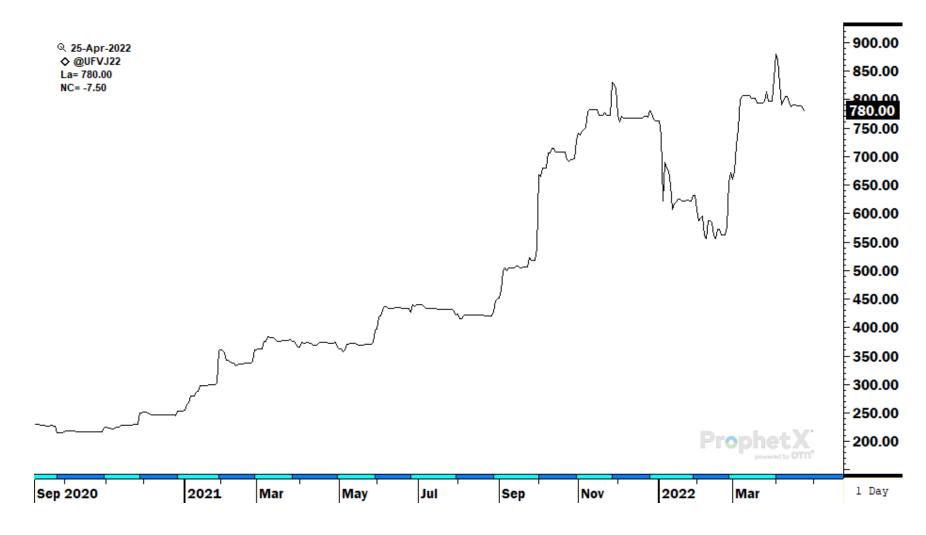


War in Ukraine hits commodity markets

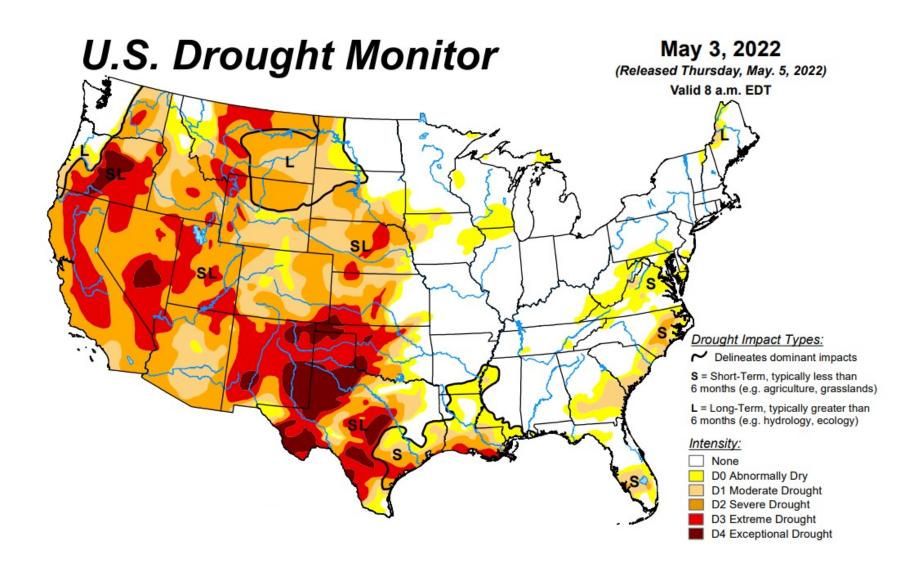


Fertilizer prices rose near vertically

CBOT, Urea Nearby Futures



Drought conditions are worse this year



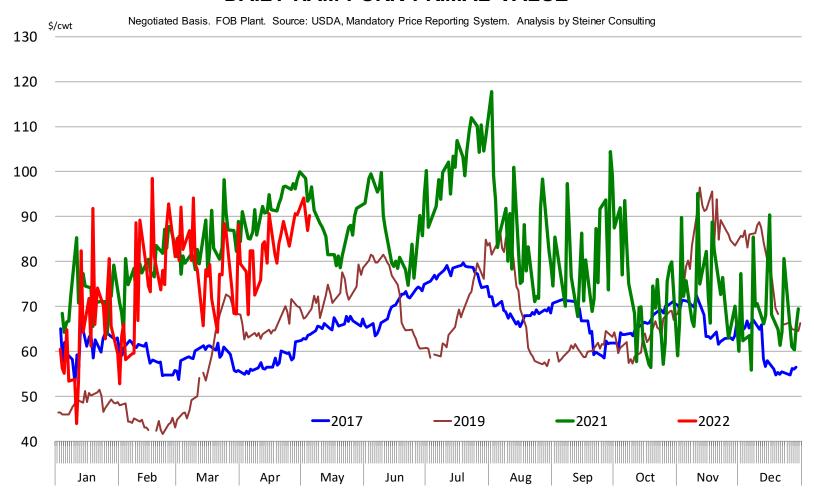
Example of impact on chicken prices

Monthly Prices for Key Broiler Items vs. 2019 Average (% change)

Source: USDA-AMS Prices. Analysis by Steiner Consulting 200% \$/lb. Breast 162% 150% 100% Whole 67% MSC Frz 64% 50% B/S Thighs 38% 20% Wings Leg Quarter -50% -100% 2021 2022 2020

Example of impact on ham values: volatility is the new normal

DAILY HAM PORK PRIMAL VALUE



Example of resulting consumer demand

\$ and lbs growth meat department vs. comparable time period year ago



Mushrooms at Retail

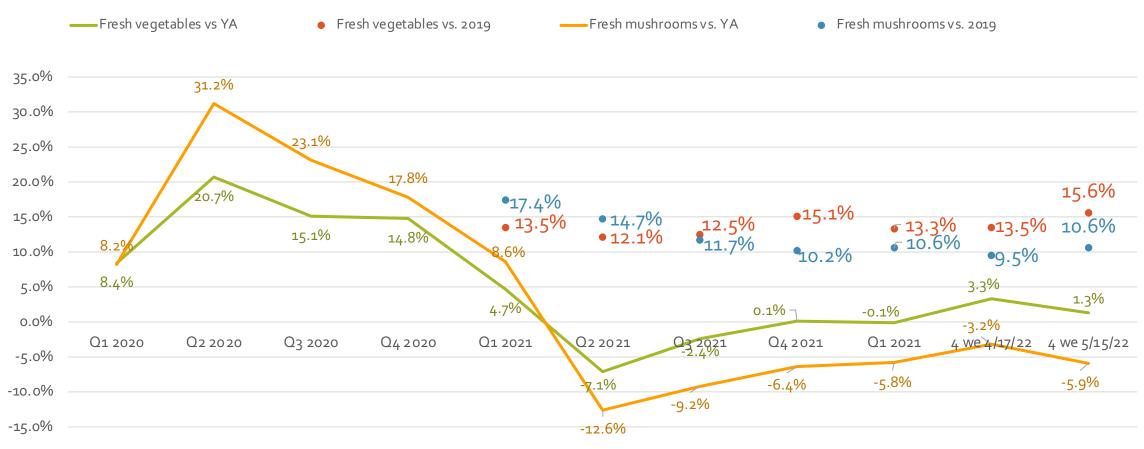
- Sales
- Inflation
- Comparative growth
- Forecasts



Vegetables and mushroom dollar sales vs. YA and 2019

Both mushrooms and vegetables continued to trend above pre-pandemic levels



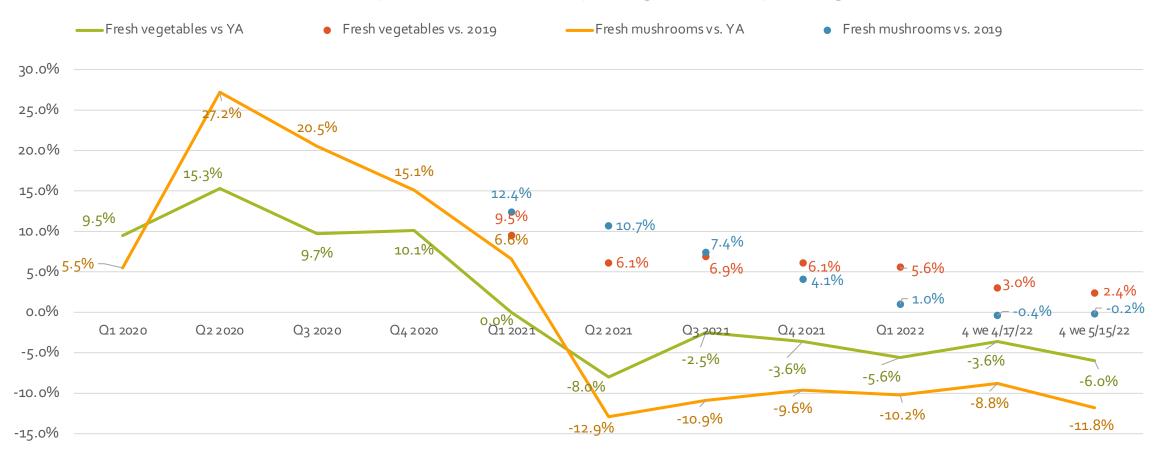


Source: IRI, Integrated Fresh, MULO, 2019-w.e. 5/15/2022

Vegetables and mushroom pound sales vs. YA and 2019

Vegetables experienced lowest pound gain versus 2019 since the start of the pandemic

Volume (pound) sales versus year ago and two years ago



Mushroom contribution to the department and category

The mushroom share of dollars versus total produce and total vegetables was similar to the levels seen in 2019

4 w.e. 5/15/2022 Mushroom \$ share	Share of total produce	Share of total vegetables
2019	1.7%	3.5%
2020	1.8%	3.7%
2021	2.1%	4.0%
2022	1.8%	3.6%

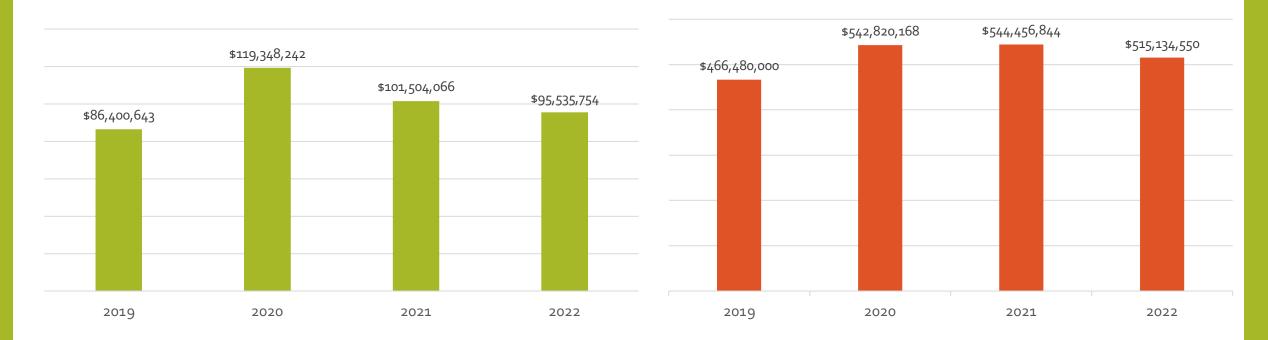
YTD through w.e. 5/15/2022 Mushroom \$ share	Share of total produce	Share of total vegetables
2019	1.8%	3.7%
2020	2.0%	3.9%
2021	2.0%	3.9%
2022	1.9%	3.8%

Four-year dollar sales trend

Dollar sales fell below YA and 2YA levels as the quad-week period now laps the start of the pandemic, but remained well above 2019



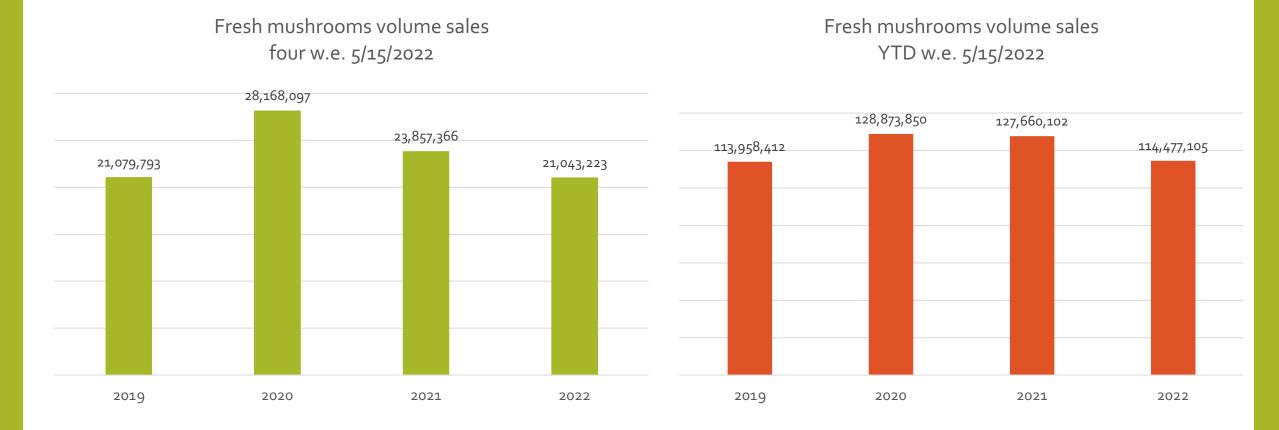
Fresh mushrooms dollar sales YTD through 5/15/2022



Source: IRI, Integrated Fresh, MULO, 4 weeks and year-to-date ending 5/15/22 versus same periods the past four years

Four-year volume (pound) sales trend

YTD, pounds were up slightly against 2019 levels. Volume being steady, but units down points to buying larger pack sizes



Source: IRI, Integrated Fresh, MULO, 4 weeks and year-to-date ending 5/15/22 versus same periods the past four years

Mushroom price per volume (pound)

On a pound basis, mushroom inflation was also below average. However, the price per volume is much higher than many other vegetables

YTD w.e. 5/15/2022 Average price/pound	Total produce	Total vegetables	Mushrooms
2019	\$1.66	\$1.79	\$4.09
2020	\$1.62	\$1.74	\$4.21
2021	\$1.72	\$1.83	\$4.26
2022	\$1.89 +10.1%	\$1.95 +6.4%	\$4.50 +5.5%

Price per volume by quarter/month

The rate of inflation has increased since Q2 of 2021

Mushrooms price per pound and change vs. YA

(fixed and random weight)



Source: IRI, Integrated Fresh, MULO, 2019-5/15/2022

Share of dollars and pounds sold on merchandising

In addition to higher prices, less was sold while on promotion. In contrast, the share of total vegetable dollars/pounds sold on promotion were up 6.0%

Share of sold on merchandising*	YTD through w.e. 5/15/2022	Change vs. 2021
Share of total fresh mushroom dollars	14.9%	-4.1%
Share of total fresh mushroom pounds	17.5%	-3.3%

^{*} Any merchandising, including feature, display, feature & display and temporary price reductions

Over indexing versus under indexing regions Under indexing regions are catching up

Use as comparison to understand importance/size of mushrooms



YTD w.e. 5/15/2022	Share of veg. \$	Share of mushrooms \$	\$ sales growth vs. YA
Total US	100.0%	100.0%	-5.4%
California	11.5%	<u> </u>	-7.8%
Great Lakes	13.3%	<u></u> 15.1%	-6.9%
Mid-South	13.1%	11.8%	2.9%
Northeast	18.2%	18.2%	-5.9%
Plains	6.6%	6.4%	5.1%
South Central	9.0%	7.4%	^ -4.9%
Southeast	15.5%	13.6%	-3.2%
West	12.8%	1 5.2%	-5.5%

= Above-average share

= Above-average performance

Packaged (fixed weight) versus random weight

While both down, fixed weight did better than random weight

4 W.E. 5/15/2022 | Share of total mushroom sales and sales growth %





	Fixed weight	Random weight
Dollar growth	-6.6%	-14.6%
Share of mushroom \$ sales	95.1%	4.9%
Volume growth	-12.4%	-29.7%
Share of mushroom lbs sales	95.9%	4.1%

Package size analysis
8 and 16 ounces drive the bulk of sales; 8 ounce had a strong quad weeks

Package size (per UPC)	Dollars	\$ vs. YA	\$ vs. 2YA	Volume	lbs vs. YA	lbs vs. 2YA
Less than 8 oz	\$8.2M	-10.1%	-13.2%	o.8M	-15.7%	-19.5%
8 oz	\$50.8M	-3.1%	-22.4%	11.5M	-7.6%	-26.4%
More than 8oz; less than 16 oz	\$5.3M	-12.3%	-24.7%	1.4M	-19.8%	-29.5%
16 oz	\$17.6M	-6.8%	-22.4%	5.5M	-11.1%	-25.7%
More than 16 oz	\$5.4M	-23.3%	-29.3%	2.6M	-35.6%	-41.4%
Random weight	\$4.2M	-13.4%	-20.2%	1.0M	-20.8%	-30.1%

Performance summary whites, browns and exotics

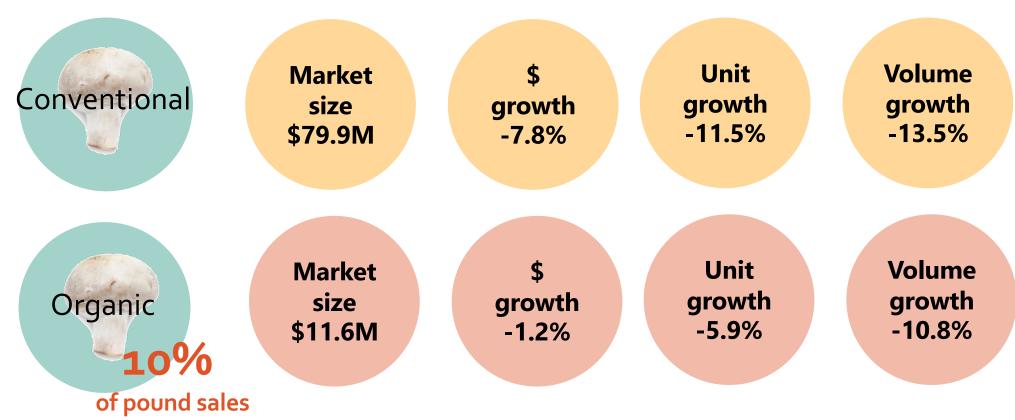
Dollar sales for browns up 20.6% versus pre-pandemic levels

4 weeks ending 5/15/2022	Dollars	Dollar share	\$ sales vs. 2021	\$ sales vs. 2019	Volume (lbs)	Lbs share	Lbs vs. 2021	Lbs vs. 2019
Total fresh mushrooms	\$95.5M	100.0%	-5.9%	+10.6%	21M	100.0%	-11.8%	-0.2%
White mushrooms	\$50.9M	53.3%	-5.8%	+2.7%	12.8M	61.0%	-11.3%	-6.0%
Brown mushrooms	\$39.3M	41.2%	-4.4%	+20.6%	7.8M	37.2%	-11.9%	10.8%
Specialty mushrooms	\$5.3M	5.5%	-15.8%	+25.6%	o.4M	1.9%	-23.7%	5.2%

Organic versus conventional mushrooms sales

The organic share of mushroom dollar sales reached 12.7%

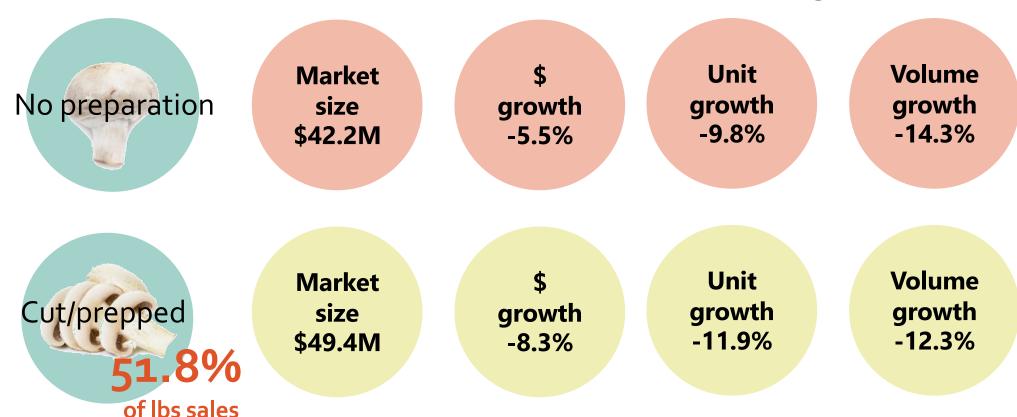
4 WE 5/15/2022 | Share of total mushroom sales and sales growth %



Cut/prepared versus whole mushrooms

No preparation (whole) had the better performance

4 w.e. 5/15/2022 | Share of total mushroom sales and sales growth %



Are the declines worrisome? Share of quad weeks to total – we are entering a natural dip

Pounds	4 Weeks Ending 01-29-17	4 Weeks Ending 02-26- 17	4 Weeks Ending 03-26-17	4 Weeks Ending 04-23-17	4 Weeks Ending 05-21-17	4 Weeks Ending 06-18- 17	4 Weeks Ending 07-16- 17	4 Weeks Ending 08-13- 17	4 Weeks Ending 09-10- 17	4 Weeks Ending 10-08- 17	4 Weeks Ending 11-05- 17	4 Weeks Ending 12-03- 17	4 Weeks Ending 12-31- 17
2017	23,727,333	23,193,654	22,821,988	22,292,009	21,446,459	20,916,492	20,419,902	20,114,192	20,424,172	20,685,025	20,953,423	22,778,288	23,411,392
2018	24,451,640	23,318,614	23,131,625	22,802,013	21,777,394	21,562,633	20,435,948	20,091,026	20,503,556	20,632,876	21,049,948	22,975,639	23,013,521
2019	24,763,569	23,046,221	22,621,557	22,447,272	21,079,793	20,830,128	20,094,670	19,751,190	20,137,539	20,296,668	20,482,459	22,960,693	22,578,163
2020	24,447,390	23,309,542	26,042,873	26,905,948	28,168,097	26,198,973	24,889,099	24,258,648	23,928,186	24,055,597	24,177,773	25,768,062	25,963,334
2021	27,527,504	26,592,984	25,177,893	24,504,354	23,857,366	22,760,123	22,009,780	21,243,333	21,572,699	21,656,702	21,785,235	23,514,727	23,455,111
2022	24,504,126	23,660,472	22,886,424	22,382,860	21,043,223								

2017-2019 average	24,314,181	23,186,163	22,858,390	22,513,765	21,434,548	21,103,084	20,316,840	19,985,469	20,355,089	20,538,190	20,828,610	22,904,873	23,001,025
2017-2019 qua	d												
share of year	8.6%	% 8.2%	8.1%	7.9%	7.6%	7.4%	6 7.2%	5 7.1%	5 7.2%	7.2%	7.4%	6 8.1%	8.1%
2019 quad wee	·k												
share of year	8.8%	6 8.2%	8.0%	8.0%	7.5%	7.4%	6 7.1%	5 7.0%	5 7.2%	7.2%	7.3%	8.2%	8.0%

A look forward: versus prior period

Pound growth rates	4 Weeks	4 Weeks Ending o8-	4 Weeks	4 Weeks Ending 10-	4 Weeks Ending 11-	4 Weeks Ending 12-	4 Weeks						
versus prior period	29-17	26-17	26-17	23-17	21-17	18-17	16-17	13-17	10-17	08-17	05-17	03-17	31-17
2017		-2.2%	-1.6%	-2.3%	-3.8%	-2.5%	-2.4%	-1.5%	1.5%	1.3%	1.3%	8.7%	2.8%
2018	4.4%	-4.6%	-0.8%	-1.4%	-4.5%	-1.0%	-5.2%	-1.7%	2.1%	0.6%	2.0%	9.1%	0.2%
2019	7.6%	-6.9%	-1.8%	-0.8%	-6.1%	-1.2%	-3.5%	-1.7%	2.0%	0.8%	0.9%	12.1%	-1.7%
2020	8.3%	-4.7%	11.7%	3.3%	4.7%	-7.0%	-5.0%	-2.5%	-1.4%	0.5%	0.5%	6.6%	0.8%
2021	6.0%	-3.4%	-5.3%	-2.7%	-2.6%	-4.6%	-3.3%	-3.5%	1.6%	0.4%	0.6%	7.9%	-0.3%
2022	4.5%	-3.4%	-3.3%	-2.2%	-6.0%								

A look forward: if 2019 is our new/old normal; where may pounds end up?

If 2019 share of 2022 YE pounds

	<u></u> 5a. c c.	
Pounds	year	would be:
24,504,126	8.8%	278,144,995
23,660,472	8.2%	288,581,821
22,886,424	8.0%	284,381,106
22,382,860	8.0%	280,283,334
21,043,223	7.5%	280,602,273
20,927,115	7.4%	
20,188,233	7.1%	
19,843,154	7.0%	
20,231,301	7.2%	
20,391,171	7.2%	
20,577,827	7.3%	
23,067,600	8.2%	
22,683,290	8.0%	

YTD Average

282,398,706

Methodology

- Assume that the quad week shares will be the same as the 2019 build
- Average the year-ends to arrive at a potential year end total pounds
- Calculate what the year-end pounds would be if the quad week shares were the same as 2019
- Forecast the remaining months

Questions?

Deck available for download

- Next quad-week data: third week of June
- Call, ping any time with additional questions
- Send pics
- Stay in touch!
 - aroerink@21oanalytics.com
 - 210.485.4552
 - Find me on LinkedIn

